



Ministry of National Security

A Slate of Security Accomplishments



2021-2022

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Ministry of National Security

A Slate of Security Accomplishments 2021-2022



The Honourable
Dr. Horace Chang, CD, MP
Deputy Prime Minister & Minister of National Security

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INTRODUCTION AND BACKGROUND

This document provides a summary of the work undertaken by the Ministry of National Security (MNS) in the areas of, but not limited to policy development, research, border protection, community safety and crime prevention in the financial year 2020-2021 along with work to be undertaken in 2022.



Vision Statement

To be the model of National Security Excellence in the Caribbean.



Mission Statement

Establishing a safe and secure Jamaica through evidence-based policies, strategic resource mobilisation and collaborative programme execution support to enable effective law, order, and the maintenance of secure borders.



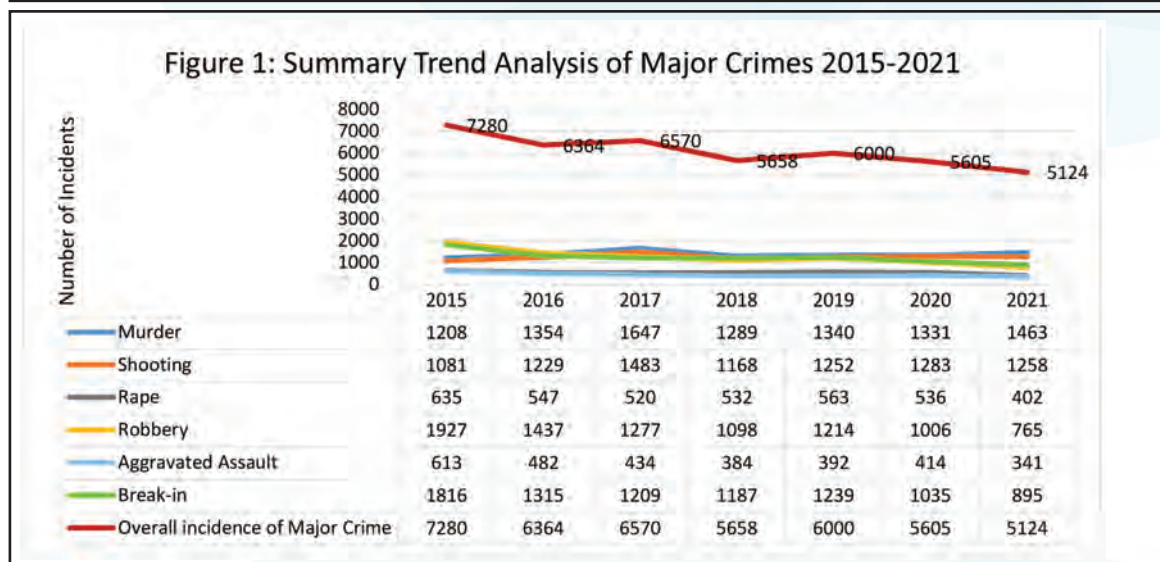
In keeping with National Goal #2 of Vision 2030, the Ministry remains committed to creating a Jamaican society that is secure, cohesive, and just. The strategies employed to fulfil the mandate of the Mission and Vision Statements are geared towards maintaining law and order by protecting Jamaica against internal and external threats/dangers, ensuring the safety of Jamaica's borders, and punishing and rehabilitating offenders.

An analysis of reported data for the period 2015-2020 for six Category One Crimes shows that there has been a downward trend in the total number of incidents, such as:

- (i) murder
- (ii) shooting
- (iii) rape
- (iv) robbery
- (v) break-in
- (vi) aggravated assault

This represents 29.6% or 2,156 fewer cases of the six category one crimes committed in 2021, when compared to 2015. In fact, the January to December 2021 period recorded the lowest number of serious crimes during the seven-year period under review (see figure 1).

FIGURE 1: SUMMARY TREND ANALYSIS OF SERIOUS CRIMES FOR THE PERIOD 2015-2021



While reported murders increased in 2021, during the previous years except for 2017, the number of reported shootings fluctuated. Intelligence assessments suggest that these crimes are largely attributed to gang related activities. The Ministry continues to collaborate with the Jamaica Constabulary Force (JCF) to amplify efforts to disrupt gang activities and dismantle criminal organisations through the strengthening of various pieces of legislation such as:

- The Criminal Justice (Suppression of Criminal Organisations) Act, 2017.
- The Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, 2017.

Additionally, in the past five years, capital investment of approximately \$45 billion has significantly advanced the mission of the MNS in delivering security services to the nation.



The Jamaica Defence Force (JDF) has improved its capabilities in carrying out its mandate of safeguarding the integrity of Jamaica's waterways and airspace and assisting civil authorities in various sectors, including the restoration and maintenance of law and order. This is evident by the major build-out of vehicle and aircraft fleets, as well as offshore patrol vessels to improve border and territorial protection.



The JCF received significant investments which provided cutting-edge technology, enhanced mobility, and improved physical architecture. Despite these achievements, the MNS and its portfolio entities, like other areas of Government, were constrained since the onset of the COVID-19 pandemic; this reinforced the need for greater fiscal prudence.



**Building Public confidence in the
Ministry of National Security**

POLICY AND LEGISLATIVE INITIATIVES AND PROGRAMMES

The law enforcement apparatus of the Ministry and its portfolio Agencies has been boosted with the promulgation of critical pieces of legislation and policies.

Below are the achievements in the following areas for the period January to December 2021 and projections for the calendar year 2022:

- Offender Management and Parole
- Protective Security and Small Arms
- Law Enforcement, Forensics and Defence
- Border Protection
- Cyber Security

OFFENDER MANAGEMENT AND PAROLE

1. Amendments to the Corrections Act

The first phase of amendments to the Corrections Act (1985) and its subsidiary legislation, was carried out to modernise the legislative framework governing the Department of Correctional Services (DCS) operations. These amendments:

- Increased the category of items which are prohibited within the Correctional Facilities.
- Specifically targeted the elimination of the illicit use of electronic communication devices by inmates.
- Introduced stronger penalties that are a greater deterrent to committing breaches of the rules of the correctional facilities.

Achievement

The Amendments to the Corrections Act were passed into law on December 24, 2021

Projections

- Finalise the third draft of the Offender Management Policy which will inform the comprehensive review of the Corrections Act and the Parole Act.
- Begin Phase 2 of the amendments to the Corrections Act, which will, among other things:
 - Improve the processes and procedures relating to the care, management, rehabilitation, and reintegration of offenders.
 - Align the Corrections Act and its subsidiary legislation with the local and international statutes and best practices.
- Conduct a review of the Parole Act to consolidate the gains already being achieved, through the very successful parole process.

2. National Offender Management Policy

The Ministry is now in the process of completing the first National Offender Management Policy. This policy will be subject to a robust process to inform the policy framework for an effective Corrections Act.

The National Offender Management Policy aims to:

- Establish the Government's commitments and priorities in strengthening the management, rehabilitation and reintegration of inmates and wards.
- Support the achievement of Goal #2 of Vision 2030 which deals with fostering a Jamaican society that is "Secure, Cohesive and Just".

Achievement

- Three drafts of the Offender Management Policy have so far been developed, through extensive consultations within the Department of Correctional Services.

Projections

- Finalise a fourth draft of the Offender Management Policy for submission to the Cabinet for approval as a Green Paper.
- The fourth draft, through the Green Paper process, will be circulated for broad-based consultations with key stakeholders.

3. Youth Offender Strategy

The Youth Offender Strategy will be an accompanying document to the Offender Management Policy. It aims to establish the Government's commitment to strengthen the management, rehabilitation, and reintegration of the wards under the care of the Department of Correctional Services.

Several factors influence youth offenders' attempts to reintegrate into society; these include but are not limited to:

- Reintegration challenges to include, family issues such as strained relationships, no home to return to and parents negating their responsibilities following the release from the Juvenile Correctional System.
- Challenges of discrimination
- Unemployment
- Issues to re-enter the formal school system.

Achievement

- A first draft of the Youth Offender Strategy has been drafted for review.

Projection

- The first draft of the Youth Offender Strategy is to be approved and further work and consultations are to be done to generate a final strategy document.

PROTECTIVE SECURITY AND SMALL ARMS

1. Repeal and Replacement of the Firearms Act, 1967

The Joint Select Committee of Parliament is currently reviewing the firearms (Prohibition, Restriction, and Regulations) Act which was tabled in February 2022.

Projection

- The Joint Select Committee review process is scheduled to be completed in June 2022.

2. Small Arms Control Strategy

ADOPTION OF THE CARIBBEAN FIREARMS ROADMAP

In 2020, the Government signalled its intent to adopt the Roadmap for Implementing the Caribbean Priority Actions on the Illicit Proliferation of Firearms and Ammunition across the Caribbean in a Sustainable Manner by 2030.

Projections

- To obtain formal approval of Jamaica's National Action Plan for the Road Map.
- Through technical assistance from International Development Partner Agencies, key activities will be coordinated to support Jamaica's implementation efforts in the areas of:

Firearm tracing
Forensic ballistics
Ammunition and explosives destruction
Armoury management

3. Regulation of the Firearm Industry

In a bid to strengthen the governance and regulation of the Firearm Industry, the Firearm Licensing Authority (FLA) reviewed and amended its **'Safe Use and Handling Assessment Requirement for Licence Holders'**. The aim is to improve the licensing and renewal processes for private firearm holders.



4. Regulation of the Private Security Industry

The following were achieved in strengthening the governance and regulation of the Private Security Industry during the period of review:

Achievements

- In November 2012, the Private Security Regulation Authority (PSRA) established its new Mobile Registration Unit (MRU) to improve accessibility for security personnel and companies islandwide. The MRU will utilise the PSRA's online licensing and registration platform.
- A new logo and Online Renewal Portal were introduced.

Projection

Amendments to the 1992 PSRA Act to modernise the legislation to treat new categories of Industry Operators while strengthening the Regulator.

5. Approval of the Public Officials Protection System (POPS) Policy

On September 6, 2021, Cabinet approved the implementation of a Public Officials Protection System (POPS) Policy that aims to provide graduated levels of security to public officials. It is intended to enable more efficient use of government resources.

Projections

- Amendment of the Offensive Weapons (Prohibition) Act, 2001.
- Introduction of Less Lethal Weapons (LLW) Policy.

LAW ENFORCEMENT, FORENSICS AND DEFENCE

1. Trafficking in Persons

The Government of Jamaica has maintained a Tier 2 ranking in the United States Department of State 2021 Trafficking in Persons (TIP) Report.

Counter TIP efforts continue through the National Task Force against Trafficking in Persons (NATFATIP), in the areas of prevention, protection, prosecution, policy, and partnership.

Achievements

- The Trafficking in Persons (Prevention, Suppression and Punishment) (Amendment) Act 2021 was passed in the Houses of Parliament in November 2021.
- During the period, January to December 2021, two tip convictions were secured.

Projection

To obtain approval for the implementation of the National Policy and Action plan to combat Trafficking in Persons.

2. The Proceed of Crime Act (POCA)

The Proceeds of Crime (Designated Non-Financial Institution) (Trust and Corporate Services Providers) Resolution, 2022 was enacted on January 28, 2022. This designation will enable the Financial Services Commission (FSC) to be given the requisite authority to ensure that the trust and corporate service providers operate in compliance with the Proceeds of Crime Act and its Regulations.

Projection

Further amendments to the Proceeds of Crime Act (POCA) to include the Unexplained Wealth Order regime scheduled to be tabled in the House of Parliament by the end of FY 2022/2023.

3. Memorandum of Understanding (Data Sharing)

A Memorandum of Understanding (MOU) on Data Sharing was executed in November 2021, to provide a more comprehensive and effective system to share data between the NATFATIP and its stakeholders.

Projection

Implementation of the National Policy and Action Plan to Combat Trafficking in Persons.

4. Amendment to the Criminal Justice (Suppression of Criminal Organisations) Act (Anti-Gang Act)

Achievement

- Amendments to the Criminal Justice (Suppression of Criminal Organizations) Act were completed to incorporate recommendations from the Joint Select Committee (JSC) of Parliament. The amendments were passed in the Houses of Parliament in June 2021.

5. Major Organised Crime & Anti-Corruption Agency (MOCA) Development of the Major Organised Crime and Anti-Corruption Agency (Investigation and Prosecution Procedures) Regulations

Achievement

- In December 2021, the Houses of Parliament passed the Major Organized Crime and Anti-Corruption Agency (Investigation and Prosecution Procedures) Regulations.

6. Amendment to the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, 2017

Achievement

- A Joint Select Committee (JSC) of Parliament was established to review and report on the Law Reform (Zones of Special Operations) (Special Security and Community Development Measures) Act, 2017.

Projection

- The Law Reform (Zones of Special Operations) (Special Security and Community and Development Measures) (Amendment) Bill will be tabled in the Houses of Parliament this year.

7. Amendment of the Maritime Drug Trafficking (Suppression) Act, 1998

The Maritime Drug Trafficking (Suppression) Act 1998 is being amended to allow for the ratification of the Treaty Agreement Concerning Co-operation in Suppressing Illicit Maritime and Air Trafficking in Narcotic Drugs and Psychotropic Substances in the Caribbean Sea (Treaty of San Jose).

8. Amendment to the Fingerprints Act

Amendments to the Fingerprints Act are underway. This will serve to address the inadequacies that prevent the Law Enforcement and the Criminal Justice System from ordering fingerprints in specific cases.

Projections

- The Act is being amended to incorporate the use of modern technology to record fingerprints.
- The Bill is scheduled to be tabled in the House of Parliament by the end of 2022.

BORDER PROTECTION

1. Development of the National Border Security Policy and Strategy

Work on the National Border Security Policy and Strategy continued in 2021 to include the development of a Monitoring and Evaluation (M&E) Framework. This is to establish specific indicators and targets to measure and track performance.

Projection

- The finalised Policy and the Monitoring and Evaluation Framework will be submitted to Cabinet for approval in the FY 2022/2023.

2. Immigration Restriction Commonwealth Citizens) Act (IRCC), Aliens Act and Attendant Regulations

Achievements

- The Immigration Restriction (Commonwealth Citizens) Act 1945 and the Aliens Act 1946 amendment Bills were advanced in 2021.
- An element of this amendment is the introduction of the Jamaica Economic Residency Programme (JERP), which the Cabinet approved in July 2021.

Projection

- The Immigration Restriction (Commonwealth Citizens) Act, 1945 (IRCC) and the Aliens Act, 1946 amendment Bills are to be tabled in Parliament.

CYBER SECURITY

Cyber threats pose a clear danger to Jamaica's national security interests and undermine national development imperatives.

The Ministry continues to prioritise cybersecurity as a critical focus area, with particular attention to infrastructure protection and increasing the capacity of law enforcement to investigate cybercrimes.

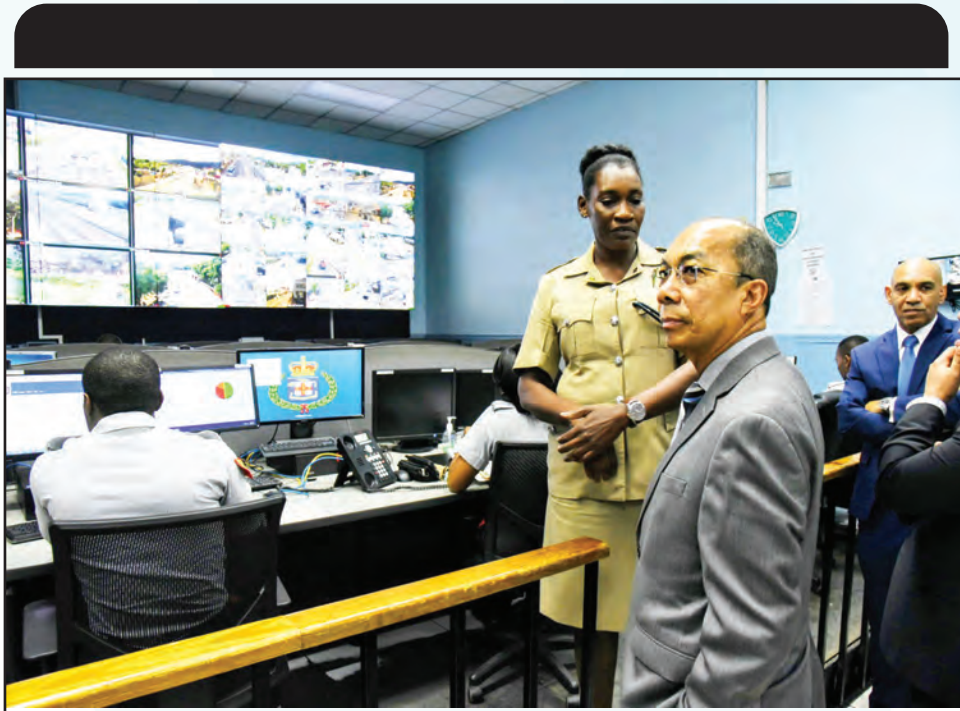
Achievements

- Collaborated on completing the National Cybersecurity Strategy (2021-2025), which was undertaken by the multi-stakeholder National Cyber Policy and Strategy Development Working Group.
- Presented recommendations for strengthening Jamaica's Cybercrimes Act, 2015 to the Joint Select Committee which was established to review the legislation.
- Finalised proposal for establishing an Inter-Ministerial Committee to deliberate on national policy positions regarding cybersecurity matters.

- Developed a zero draft Position Paper on the Budapest Convention on Cybercrime.
- Established a working group to support deliberations by the United Nations Ad-Hoc Committee that oversees the negotiation of an international treaty on cybercrime.
- Assumed membership to the National Child Online Protection Committee.

Projections

- Leverage the Inter-Ministerial Committee on cyber matters to review Jamaica's position on the Budapest Convention on Cybercrimes and develop policy positions in the ongoing negotiation, of an international treaty on cybercrime by the UN Ad-Hoc Committee.
- Support the implementation of the revised National Cybersecurity Strategy.
- Assist with the ongoing review of The Cybercrimes Act, 2015 by the Joint Select Committee on Cybercrimes.
- Collaborate with the National Child Online Protection Committee to develop and implement the National Child Online Protection Strategy.





A Safer Jamaica Begins Here ...

CRIME PREVENTION AND COMMUNITY SAFETY

Crime prevention and community safety initiatives are critical to the Government of Jamaica's social investment efforts. The new thrust is to adopt a comprehensive, joined-up Government approach to implement programmes in communities islandwide. This is to eliminate undesirable social influences and to affect lives positively.

Despite the government's pursuit of social intervention activities across the sectors, the approaches were uncoordinated and disconnected and subsequently ineffective.

Following the repositioning of the social investment, a comprehensive all-of-government framework was developed to foster sustainability and lasting community impact under Plan Secure Jamaica.

CITIZEN SECURITY PLAN – CITIZEN SECURITY SECRETARIAT

The Citizen Security Plan (CSP) is a crucial component of Plan Secure Jamaica. The Plan will support and build on the existing work that is being undertaken to improve citizen security by several Ministries, Departments and Agencies (MDAs) and other stakeholder groups, to achieve greater coherence.

The CSP allows for the establishment of the Citizen Security Secretariat (CSS) to monitor the execution of the interventions.

The Citizen Security Secretariat (CSS) was officially established on October 1, 2020, to respond to the coordination challenges among Ministries Departments and Agencies (MDAs) in implementing social investments and crime prevention programmes in volatile communities. It liaises directly with the implementing Agencies to foster accountability and coordination.

Achievements

- A whole-of-government partnership led by the Ministry of Education, Youth and Information through the 25 Schools' Strategy developed with the support of the CSS. This is an integrated service delivery strategy aimed at providing wrap around support to 25 schools in and/or serving five Zones of Special Operations.
- A Needs Assessment for Case Management and Psychosocial Support across key MDAs was conducted through support provided by the European Union Technical Support Team.
- Completed the process of defining the requirements for acquiring a centralised data system.
- Supported the MOEY through performance methodology in tracking the increase in attendance rates across the 25 School strategy from 65% in November 2021 to 95% in February 2022.
- The four (4) key performance indicators for the 2021/2022 FY under the EU Financing Budget Support Agreement were 100% achieved. These include:
 - The creation of 19 green spaces within Zones of Special Operations (ZOSO) communities.
 - 13,000 at-risk youth received certification in various skilled areas through the HEART/NSTA Trust.
 - Police stations and facilities rehabilitated.
 - Establishment of governance coordination and oversight mechanism for the citizen Security Plan.

Projections

- Sign MOUs between the MNS and critical MDAs supporting the implementation of the Citizen Security Plan.
- Complete the acquisition of a centralised data system to support the monitoring and reporting of CSP interventions.
- Conduct capacity building and strategic data management engagements to align data enclaves across the CSP.
- Increase baseline data collection across the seven (7) ZOSOs communities.
- Strengthen psychosocial service delivery to combat mental health fallout and post-traumatic stress from high violence levels.

CITIZEN SECURITY BUSINESS GROUP

The readjustment of the social investment fostered the new approach and established the Citizen Security Business Group (CSBG), which is supported by the Cabinet Office and the Office of the National Security Advisor (ONSA). The Group consists of the following representatives:

- Permanent Secretaries
- Jamaica Social Investment Fund (JSIF)
- HEART/NSTA Trust
- Planning Institute of Jamaica (PIOJ)
- Jamaica Constabulary Force
- Jamaica Defence Force
- Major Organised Crime and Anti- Corruption Agency (MOCA)

The Citizen Security Business Group (CSBG) is convened every quarter to strengthen the mechanisms for orchestrating the implementation and to monitor and evaluate progress.

SOCIAL SERVICES FAIR

These are being implemented primarily in partnership with the Ministry of Education and Youth.



They are held in targeted communities, including areas where the Zones of Special Operations (ZOSO) have been established. The Ministry of Health and Wellness (MOHW), the Registrar General's Department (RGD), the Ministry of Labour and Social Security and the Tax Administration of Jamaica (TAJ) provide services available to residents.

USAID/MNS GOVERNMENT TO GOVERNMENT (G2G) PARTNERSHIP FOR VIOLENCE PREVENTION IN TARGETED VULNERABLE COMMUNITIES AND SCHOOLS IN JAMAICA



Significant investment will be made to provide better support to the GOJ's crime-fighting tactics through the implementation of the USAID/MNS Government to Government (G2G) Partnership for Violence Prevention in targeted vulnerable communities and schools in Jamaica.

The United States Agency for International Development (USAID) is funding the programme under the Caribbean Security Basin Security Initiative (CBSI). It focuses on creating community-based opportunities for increased positive interactions between residents, particularly young people, and select security and alternate justice service providers.

The Jamaica Constabulary Force (JCF), Jamaica Defence Force (JDF), Jamaica Combined Cadet Force, Ministry of Education and Youth, Ministry of Justice, and the Social Development Commission are all involved in this effort (SDC).

Achievements

- MOU signed for the MNS/USAID Government to Government (G2G) Partnership for Violence Prevention.
- The Technical Proposal, with a budget of US\$7,044,044.75, along with the year 1 Work Plan for violence prevention in targeted vulnerable communities and schools in Jamaica, have been approved and the Implementation Agreement signed.

The purpose is to improve the police-citizen connection by implementing community-based security measures in 22 schools and nine villages throughout four parishes (Kingston & St. Andrew, St. James, Westmoreland).

REFOCUSED JCF COMMUNITY SAFETY AND SECURITY BRANCH

The Community Safety and Security Branch (CSSB) of the JCF has been refocused to create and maintain safe communities through partnerships.

Achievements

Youth Engagement

- A current recruitment effort is underway to boost participation in the Police Youth Club (PYC) across the island.
- Police Youth Clubs are active.
- Domestic Violence Interventions – 10 centres have been established island wide.

Strengthening of Community Based Programmes

- There are 713 Neighbourhood Watch groups, of which 267 (37%) are active.
- A current drive is to reactivate 30% of the dormant Neighbourhood Watch groups by the end of the financial year 2022- 2023.
- Two (2) Beach Watch Groups have been launched in Greenwich Town (Kingston) and the New Forum Fishing Village (St. Catherine).

Anti-Violence Activities in Schools

- 154 schools are currently on the Safe Schools Programme
- 174 School Resource Officers (SROs) and 47 School Liaison Officers have been trained
- Two additional Beach Watch groups have been sensitised in the Pagee Fishing Village, St. Mary and Morant Bay Fishers Association, St. Thomas and are expected to be launched by the end of 2022.

TARGETED RISK TO VIOLENCE PREVENTION IN SELECTED SCHOOLS AND COMMUNITIES

The Ministry also examines and treats violence using the Public Health Model approach. This approach tells us that an individual, and by extension, the community, is vulnerable to violence due to an imbalance of the prevalence of risk and protective factors. This intervention seeks to identify risk to violence indicators observed in children between the ages of 8 and 16, who reside in targeted communities and have experienced varying degrees of trauma.

Achievements

- Thirteen (13) Case Managers are trained and certified in Building Peace, Resiliency and Wellness in partnership with the Violence Prevention Alliance (VPA) and the International University of the Caribbean (IUC).
- Two driving simulators were purchased in 2020 and installed at the Cornwall Automotive Training Institute (CATI), managed by the Jamaica Defence Force (JDF) in Flanker, St. James, and Up Park Camp in Kingston. Over 60 at-risk youth, mainly from ZOSO communities were trained.



Change your heart and mind... Liv Gud!

As of December 2021, 52 at-risk youth received an Articulated Driver's Licence along with Levels 2 and 3 NVQ-J certificates.



We Transform Youth Empowerment Programme (WTYEP)

Mentorship

The We Transform Mentorship Programme continued its intervention of matching at-risk youth with trained adult mentors to offer guidance in personal and professional development.

Achievements

As of December 31, 2021:

- 50 persons were trained in mentorship by the HEART/NSTA
- 205 persons were interested in mentoring
- 80 persons were actively engaged, approximately
- 48 applicants vetted by the National Intelligence Bureau (NIB) of the Jamaica Constabulary Force
- 180 applicants vetted by the Sex Offender Registry

LABOUR MARKET ATTACHMENT AND EMPLOYABILITY

Youth transitioning from Juvenile Correctional Centres were targeted for reintegration support through the We Transform Labour Market Attachment Programme.

Achievements

Through a Memorandum of Understanding (MOU) among the MNS, the Department of Correctional Services (DCS), HEART NSTA/ Trust and HOPE:

- Approximately seventeen (17) wards were referred for vocational training with the HEART/NSTA Trust.
- Five (5) placed within the HOPE Youth Summer Work Programme.

- Twenty-four (24) youth commenced engagement in the Lasco Chin Foundation's Earn-As-You-Learn Entrepreneurship Training Programme in collaboration with FHI360. The participants were exposed to Cognitive Behavioural Therapy intervention and provided a start-up kit of Lasco products valued at \$60,000 per participant toward starting their own business.
- Through a Memorandum of Understanding (MOU) among the MNS, Department of Correctional Services (DCS), HEART NSTA/ Trust and HOPE, approximately forty-two (42) persons were accepted, trained, and employed.

Special Projects

Through a partnership with We Transform Ambassador and Mentor Jeffrey 'Agent Sasco' Campbell, and the Digicel Foundation, a recording studio was built and outfitted at the Metcalfe Street Secured Juvenile Centre. The studio will enhance the music programme that currently exists at the facility and allow wards to develop skills surrounding the production and recording of music. The recording studio was officially handed over to the facility in December 2021.

PSYCHOSOCIAL INTERVENTIONS

The We Transform Programme continues to support the implementation of tailored psychosocial interventions within juvenile correctional centres.

Achievements

- Through a partnership with Fight for Peace, 232 staff members from MNS and DCS were trained in psychological first aid.
- 100 wards were engaged in the We Transform Virtual Summer Programme from July 12 to August 20, 2021. Through the support of the public and private sector organisations, sessions were delivered on adolescent sexual reproductive health, substance abuse, entrepreneurship, and agriculture.

Projection

Vocational training in carpentry will be delivered at the Metcalfe Street Secure Juvenile Correctional Centre in partnership with Hardware and Lumber Limited (H&L).

Technology and Infrastructure Projects

The Ministry continues its efforts to improve and implement several technologies and infrastructure projects to advance its public order and safety agenda in 2021.

TECHNOLOGY PROJECTS

JamaicaEye CCTV (Closed Circuit Television) Surveillance



In keeping with the strategic objective of improving the operational and investigative capacities of the security forces, the MNS has continued the expansion of the National Surveillance Programme, Jamaica Eye.

Achievements

- Completed the expansion of the JamaicaEye in St Elizabeth, with 140 CCTV cameras installed in Black River and Santa Cruz.
- Commenced feasibility tests to integrate CCTV camera feeds from other government MDAs into the JamaicaEye system.
- Conducted sensitisation and information sessions with businesses, communities, and business associations to establish video-sharing partnerships.

Projections

- Expand the national CCTV system through additional camera installations in Downtown Kingston and other towns.
- Continue to establish partnership agreements with private sector groups and community associations for the outward-facing cameras to feed into JamaicaEye.
- Continue sensitisation and information sessions with the private sector and community associations to establish video-sharing partnerships.

UPGRADE AND EXPANSION OF THE JAMAICA CONSTABULARY FORCE (JCF) COMMUNICATIONS NETWORKS (MICROWAVE [DATA] AND P25 RADIO [VOICE])

The JCF's Microwave Communication Network provides secured, encrypted end-to-end wireless data communication services to police facilities islandwide efficiency of police operations. Similarly, The Motorola Astro P25 Mobile Radio System provides secured voice communication capability, through the radio devices used across the Jamaica Constabulary Force (JCF).

Achievements

- Completed the upgrade of antennas and transmission lines at 11 P25 Radio Network site, leading to improved radio coverage/communication.
- Completed technical site surveys for additional police facilities to be connected to the data communications network (microwave).
- Completed assessment of radio network expansion options to deliver 95% island coverage and communication that is more efficient.

Projections

- Expand the data communications network (microwave) to 33 additional police facilities.
- Commence the conversion of the radio communication network to a fully digital network, which will improve coverage, and allow the use of new digital features, to improve operational efficacy.

IMPROVEMENTS TO THE TRAFFIC TICKET MANAGEMENT SYSTEM (TTMS)

The mandate of the Traffic Ticket Management System (TTMS) is to improve the traffic ticketing process through a series of enhancements which will automate processes, procedures, and policies for greater efficiency and effectiveness of the overall traffic ticketing process.

Achievements

- Handheld ticket solution developed, and pilot project launched in the corporate area.
- Completed development and launched the pilot of the handheld traffic ticketing solution to augment the manual, paper-based ticketing process.
- Upgraded features of the Traffic Ticketing Management System to account for the updated fines and offences specified under the Road Traffic Amendment Act, 2021.



Projection

- Procurement of 700 additional devices and expand the use of the handheld traffic ticketing solution.

RENOVATION AND CONSTRUCTION OF POLICE FACILITIES

Renovation of JCF Facilities

The deterioration of most police buildings across the island is as a result of significant under-investment over the years. As a result, a detailed examination of the physical state of 186 police stations and 27 police facilities across the island was done in April 2019.

The assessment revealed that approximately 70% of the buildings had deteriorated and were in an advanced state of disrepair. The MNS began renovating and building police facilities to increase citizen security, operational performance, and resource management. In addition, the facilities are constructed in conformity with the National Building Code.

This initiative is being implemented under Project Rebuild, Overhaul, and Construct (P-ROC), targeted for repair, renovation and or construction of more than 200 JCF facilities.

This is intended to:

- Create customer-friendly reception areas
- Improve office aesthetics and working conditions for police officers
- Enhance safety security
- Provide interview rooms for clients to provide information in privacy.
- Provide access for the disabled
- Provide male and female living quarters (barracks)
- Repair holding cells

Achievement

- During 2021/22, the Ministry in collaboration with the National Housing Trust (NHT) and the Jamaica Social Investment Fund (JSIF) built/renovated 21 police facilities at an approximate cost of JM\$672 million.



Renovation and Construction Projects FY 2021-2022

#	Name of Project	Status
1	National Police College of Jamaica - Classrooms	Practically Completed
2	Jamaica Constabulary Force Pharmacy	Practically Completed
3	Harbour View Police Station	Practically Completed
4	Rockfort Police Station	Practically Completed
5	Freeport Police Station	Practically Completed
6	Runaway Bay Police Station	Completed
7	Harman Barracks Bathrooms (Buildings 11&12)	Completed
8	Harman Barracks Dormitories (Buildings 7-10)	Completed
9	Olympic Gardens Police Station National Housing Trust (NHT)	Completed
10	May Pen Police Station	Completed
11	Buff Bay Police Station National Housing Trust (NHT)	Completed
12	New Kingston Police Station	Completed
13	Morant Bay Police Station	Completed
14	Falmouth Police Station	75% completed
15	Green Acres Police Station	92% completed
16	Bog Walk Police Station - Renovation and New Construction (JSIF)	Completed
17	Denham Town - Renovation Jamaica Social Investment Fund (JSIF)	Completed
18	Four Paths - Renovation and New Construction Jamaica Social Investment Fund	Completed
19	Lionel Town - Renovation and New Construction Jamaica Social Investment Fund	Completed
20	Mount Salem Police Station - New Construction Jamaica Social Investment Fund (JSIF)	Completed
21	Franklyn Town Police Station -Jamaica Social Investment Fund	Completed

Approximately \$672 Million



Projection

- 26 police facilities will be constructed/renovated at a cost of approximately J\$8.2B during the 2022-2023 Financial year.

Renovation Projects 2022-2023

#	Facilities
1	Seaview Gardens Police Station
2	Port Royal Police station
3	Bluefields Police Station
4	Old Harbour Bay Police Station
5	Whitehouse Police Station
6	Ramble Police Station
7	Guys Hill Police Station
8	St Ann's Bay Police Station
9	Chapelton Lock up
10	Greater Portmore Police Station
11	Castleton Police Station
12	Whithorn Police Station
13	New Market Police Station
14	Warsop Police Station
15	Hunts Bay Police Station

Approximately \$500 Million



Construction Projects 2022-2023

#	Facilities	Status
1	Autopsy Suite	20% completed
2	Green Acres Police Station	92% completed
3	Westmoreland Divisional HQ	Procurement ongoing
4	St Catherine North Divisional HQ	BQ in progress.
5	Montego Hills Police Facility	Procurement of design Professionals in progress
6	Frome Police Station (NHT)	Procurement Phase
7	Little London Police Station (NHT)	Procurement Phase
8	Lacovia Police Station (NHT)	Procurement Phase
9	Anchovy Police Station (NHT)	Procurement Phase
10	Stony Hill Police Station (NHT)	Procurement Phase
11	Port Maria Police Station (NHT)	Design Phase

Approximately \$500 Million



CONSTRUCTION - WESTMORELAND DIVISIONAL HEADQUARTERS



Constructed several decades ago, the Savanna-la-mar Police Station has fallen into disrepair. Currently, there is an increase in the number of residents and migrants to the parish, so a new facility is required, including the Westmoreland (Police) Divisional Headquarters.

This is intended to provide and foster greater levels of security through faster response time to calls for service while ensuring improved collaboration with the citizens.

Achievement

- Design approval received from the Westmoreland Municipal Corporation

Projection

- Construction to commence by the fourth quarter of the 2022/23 financial year subject to the completion of the procurement proceedings.

CONSTRUCTION OF ST. CATHERINE NORTH (POLICE) DIVISIONAL HQ





Stronger Social Interventions...
Safer Communities

The existing police station on Burke Road in Spanish Town is grossly inadequate for the St. Catherine North Police Division's policing demands. As a result, a police facility will be built for this Division, which will provide increased security and better public response.

Achievements

- Design approval received from the St. Catherine Municipal Corporation
- The project proposal for the construction of the St. Catherine Police Divisional Headquarters was approved by the Ministry of Finance and Public Service.

CONSTRUCTION OF A GOVERNMENT POLICE AUTOPSY SUITE

Most of the government's forensic and pathology services are outsourced to private companies, many of which lack the necessary equipment. To improve the capacity and capabilities of the JCF's forensic and pathology services, ground was broken in November 2021, for the construction of a new facility for the provision of a more efficient service.



Projection

The project is scheduled for completion before the end of the FY 2022-2023.

PASSPORT, IMMIGRATION AND CITIZENSHIP AGENCY (PICA)



Achievements

OPENING OF NEW OFFICE LOCATION IN FAIRVIEW MONTEGO BAY

- Customers visiting Fairview can now obtain full services such as obtaining passports, citizenship, and immigration.

RE-ENTRY OF JAMAICAN WORKERS

- During the global pandemic, PICA aided the Ministry of Health and Wellness (MOH&W) with the re-entry of Jamaicans working overseas who were stranded.

FULL SERVICE

- Customers can access full service at the Waterloo Road location.
- A \$22 million Forensic Laboratory was donated by the Government of the United Kingdom to assist with intelligence gathering.
- The second public service company in Jamaica to receive ISO 90001: 2015 certification for passport certification and issuance operations.

Department of Correctional Services (DCS)

MEDICAL SERVICES



Achievements

- The Tamarind Farm Infirmary, which houses elderly disabled convicts, opened in October 2021.
- To improve HIV testing capacity, a centrifuge and other medical equipment were obtained from the Global Laboratory and Epidemiology Systems Strengthening Network funded by President's Emergency Plan for Aids Relief (PEPFAR) and the Centre for Disease Control and Prevention (CDC).
- Tamarind Farm is undergoing renovations to construct a mini-medical centre.

Projection

- By August 2022, four (4) psychiatrists to be employed.

REHABILITATION & PROBATION AFTERCARE SERVICES

Agriculture Programme

To assist with food sufficiency the following are being undertaken:

- Vegetables are being farmed in three (3) institutions.
- Chicken layers are being grown in four (4) institutions, with a high demand for eggs.
- The Broiler Unit at Tamarind Farm Adult Correctional Centre was expanded to house nine thousand (9,000) birds. This has contributed significantly to the Department producing 100% of the chicken consumed.
- Dasheen is being grown as a pilot project at Richmond Farm Adult Correctional Centre.

Projections

- To increase food production at other institutions.
- Introduce apiculture at the Tower Street Adult Correctional Centre.
- To introduce aquaculture production at the Diamond Crest and New Broughton Sunset Adult Correctional Centre before the end of the first quarter.
- Introduce hybrid goat and pig rearing at the Richmond Farm Adult Correctional.
- As the rabbit population at Tamarind Farm Adult Correctional Centre grows, it will be introduced to other facilities.
- Approximately 50 acres of land will be used for projects, and numerous inmates will be certified.

CORRECTIONAL MANAGEMENT SYSTEM (CMS)/ JAIL MANAGEMENT SYSTEM (JMS)



A \$117 million Correctional Management System (CMS)/Jail Management System (JMS) is an intervention to increase enforcement, border controls, gun surveillance, and the collection of DNA samples from persons convicted of crimes.

Achievement

A contract valued at \$117M has been signed with Synergy International Systems for the Jail Management System.

This initiative will record the admissions process, housing designation, risk assessment, commissary data, medical checks, rehabilitation programmes, psychosocial treatments, counselling, and sex offender inmates.

Projections

- The pilot phase of the project will be conducted at the Tower Street Adult Correctional Centre and the Horizon Adult Remand Centre.
- The camera system at the Horizon Adult Remand Centre will be upgraded and state-of-art monitoring systems will be installed at the Centre as well as the Department's Head Office.

REHABILITATION ACADEMIC PROGRAMMES - JUVENILES AND ADULTS

Achievements

- 141 wards were engaged in academic activities.
- 151 wards were engaged in vocational activities.
- 271 inmates were enrolled in academic activities.
- 484 inmates were enrolled in vocational activities.

New rehabilitation programmes were implemented in 2021, these include:

MASK MAKING

Inmates at the Richmond Farm, Tower Street, and Tamarind Farm Adult Correctional Centres are learning to sew masks for distribution to inmates and employees in the institutions.

THE PRINCE'S TRUST ACHIEVE PROGRAMME

The Achieve Programme is a life skills and employability programme accredited by the Prince's Trust International and Junior Achievement Jamaica. It aims at helping young people improve personal development and employability skills to properly prepare them for the world of work. The programme targets children between 11-19 years.

DATA ENTRY PROCESSOR PROGRAMME

The Data Entry Processor is a job qualification drawn from the NVQJ Level 2 in Data Operations. The 14 inmates and two correctional officers were successful in this programme and are awaiting certification.

LANDSCAPING

This initiative involves the training of inmates through theory and practical sessions on the maintenance, safety, and operation of a weed-wacker. Approximately sixty (60) inmates have so far received certificates of competency.

MOTIVATIONAL GROVE

This project focuses on the mental health needs of inmates and wards suffering with difficulties such as depression, anxiety, and suicide.

NATIONAL QUALIFICATION OF JAMAICA (NVQ-J) CERTIFICATION COURSE WITH THE NEART/NSTA TRUST IN GENERAL CONSTRUCTION, LEVEL 2

- This programme consists of carpentry, masonry, tiling and painting. To date twelve (12) inmates received certification in basic carpentry.
- Since March 2022, eight (8) inmates have been engaged in carpentry and six (6) in tiling.

EXPANSION OF ARGO PROCESSING AT ST. CATHERINE ADULT CORRECTIONAL CENTRE

The concept was expanded to include training in soap-making.

EXPANSION OF AGRICULTURE/BROILER PRODUCTION AT TAMARIND FARM ADULT CORRECTIONAL CENTRE

Expansion of Agriculture/Broiler Production at Tamarind Farm Adult Correctional Centre.

CSEC EXAMINATIONS

One hundred and twenty-three (123) inmates and wards registered for the 2021 CSEC Examinations. This number consists of:

- Sixteen (16) wards
- One Hundred and Seven (107) inmates.

Achievements

- 45% of all candidates who sat the exams passed at least one subject, 39/86.
- 45% of all candidates who sat the exams passed at least one subject, 39/86.

Number of Candidates	Passed 1 subject	Passed 2 subjects	Passed 3 Subjects	Passed 4 subjects
18	✓			
13		✓		
5			✓	
3				✓

PSYCHOSOCIAL INTERVENTION

Achievement

- This programme addresses substance abuse, sexual reproduction and gender-based Violence within juvenile institutions. 118 wards participated in the session which commenced in January 2022 and ended in March 2022.

UNIVERSITY OF THE COMMONWEALTH CARIBBEAN

- The Memorandum of Understanding between the University of the Commonwealth Caribbean and the Ministry of National Security to provide six (6) Associate Degrees valued at \$320,000 to the Department of Correctional Services.

Achievements

- Six (6) scholarships have been awarded; four (4) inmates and two (2) correctional officers.
- The new cohort commenced on January 16, 2022

MIST BLOWER/SANITISATION PROJECT

This initiative seeks to provide inmates and wards with practical skills and knowledge on how to operate a mist blower.

Achievement

- Six (6) correctional officers completed training in March 2022.

ANIMAL HUSBANDRY

Projections

- The theory and practical aspects of rearing farm animals will be introduced to inmates at the Tamarind Farm Adult Correctional Centre.
- The programme will be certified by HEART/NSTA Trust- Ebony Park.

HEART/NSTA TRUST CERTIFICATION PROGRAMMES (JUVENILE INSTITUTIONS)

The following programmes will be implemented in this fiscal year 2022/23:

- Barbering Level 2
- Nail Care Attendant
- Hairstylist
- Fundamentals of Makeup Artistry
- Housekeeping Level 2
- Breakfast Cook
- Baker
- Public Area Attendant

AQUACULTURE

This initiative is intended to contribute to food sufficiency in the correctional institutions:

Projection

- The DCS will partner with the Ministry of Agriculture and Fisheries to provide the inmates with theoretical and practical instruction in Tilapia breeding.

FORKLIFT

Projection

- The Department of Correctional Services will work to implement Powered Industrial Truck Operation training and certification. The training will emphasise operator and other personnel safety, as well as the efficient and safe handling of materials and completed products.

Police (Civilian Oversight) Authority (PCOA)



TRANSFORMING OUR POLICE SERVICE (TOPS) PROGRAMME Achievement

- The JCF Area 4 hosted a successful staging of the Transforming Our Police Service (TOPS) programme. The programme aims to improve police morale by encouraging greater compliance with JCF policies.

TOPS winners of the major awards:

- Top Station – Bull Bay Station
- Top Prisoners in Custody (PIC) Station – Denham Town Station
- Top Division – Kingston Eastern Division
- Top Customer Service Division – Kingston Eastern Division
- Dr. the Hon. Marshall Hall Award – St. Catherine North Division



Awardees in the JCF Area 4 Division displaying trophies provided in the Transforming Our Police Service (TOPS) competition.

RE-INSPECTIONS AND MONITORING

Achievement

- 104 police stations spanning 16 divisions were re-inspected to determine adherence to JCF policies and remedies for correction.

Projections

- A robust re-inspection schedule (inclusive of the 4th phase of the Area 4 TOPS programme).
- The 4th staging of the TOPS Programme in Area 3.
- Virtual Outreach Sessions with Justices of the Peace in 4 parishes.
- Launch of Website.
- Thematic inspection of the JCF Marine Division.

Firearm Licensing Authority (FLA)



The Firearm Licensing Authority (FLA), which oversees the use of legal guns and ammunition, is introducing more technology into its operations. This is to improve the openness and responsiveness in the application process.

Achievements

- Acquisition of two (2) laser engraving machines at a cost of US\$9,000 These machines are used for bullet markings.
- With funding from Inter-American Development Bank (IDB) a Bulletrax system has been acquired to capture ballistic signatures for the spent bullet ("warhead").
- Online Tracking Portal

Usage of the online-tracking portal allows new applicants of firearm licenses to track their application has increased significantly during the period.

- Establishment of St. Ann Regional Office

This office was opened to the public on October 21, 2021, with limited services including processing new applications and renewals.

Projections

- Commence use of the laser engraving machines for the marking of firearms and ammunitions
- To acquire hydraulic shearing machine to destroy firearms. This will be done in partnership with the Jamaica Constabulary Force, the Jamaica Defence Force and the Correctional Services.
- To install an alert system at the airports. This is in collaboration with the Passport, Immigration and Citizenship Agency (PICA) and the Jamaica Constabulary Force (JCF).

JAMAICA COMBINED CADET FORCE (JCCF)



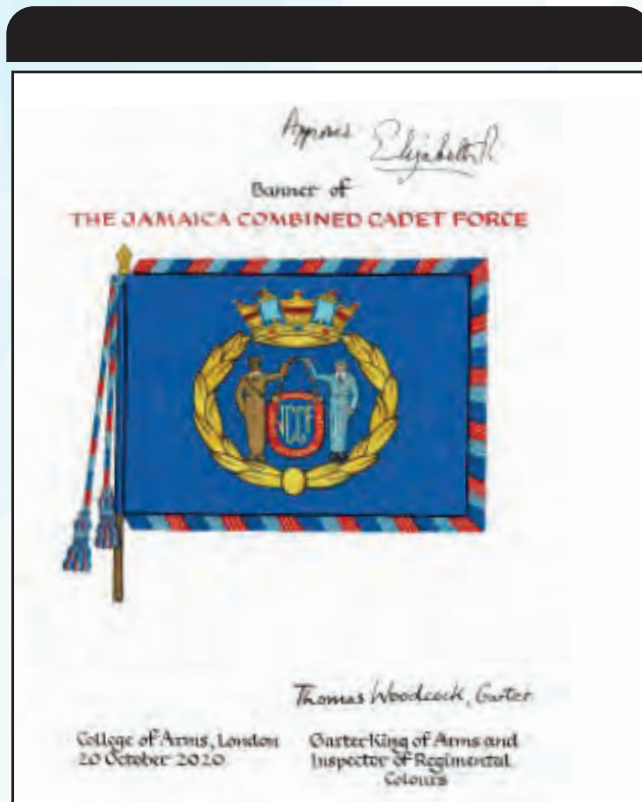
The Jamaica Combined Cadet Force (JCCF) continues its mission to train and mentor students in secondary schools.

Achievements

- One Thousand and eight (1,008) children were recruited and trained as Cadets.
- Three (3) additional units were established at the Irwin, Papine, and Haile Selassie High Schools.

An independent Band and Drums Unit has been established at Foster Barracks in Manchester for students without a cadet unit at their schools.

- The JCCF Complaints Cell was established and launched.
- The JCCF Colours were approved by the Queen of England.



Projections

- Increase staff complement at HQ JCCF from 38% to 100%.
- Establish permanent JCCF training offices on JDF Bases in Mandeville, St James, and St Ann.
- Establish at least ten (10) additional Units in Schools.
- Complete the renovation of HQ JCCF Office spaces in Up Park Camp.
- Conduct summer camps islandwide for approximately 1500 children.

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